

THE LEADING 24/7 BEVERAGE PARTNER VISION >

FUEL GROWTH

& INVESTMENT

THROUGH

Coca-Cola

Attractive geography:

Diverse and balanced, with cash-generative established markets supporting the growth in developing and emerging markets



2022 Breakdowr

Established	Developing	Emerging
markets	markets	markets
24%	18%	58%
of volume	of volume	of volume
32% of revenue	19% of revenue	49% of revenue
33%	12%	55%
of EBIT	of EBIT	of EBIT

Leading market position in Sparkling and strong positions in other categories:

Opportunity to continue to expand market share

We are #1 in value share in sparkling beverages in 24 measured markets





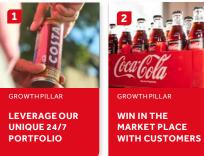
Sparkling beverages

We are gaining share in Sparkling in most markets

+190bp Sparkling YTD vs 2021

+130bp NARTD YTD vs 2021

A clear strategy frames our actions









S&P Global

MSCI

CDP

ESG RATINGS

CCC B BB BBB A AA AAA

CDF

Strong progress on ESG recognised by most important benchmarks

In May 2022, we received the top "AAA" rating from the MSCI ESG for the eighth year in a row.

Received seven "A" ratings for our Climate Disclosure in the last eight years, and five "A"

ratings for our Water Disclosure in the last six years & remained a leader in supply chain

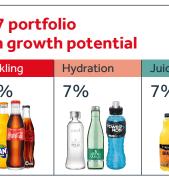
three most sustainable beverage companies globally

Sustainability Award **DOW JONES SUSTAINABILITY INDEXES (DJSI)** World's most sustainable beverage company for sixth time & for 12th consecutive year in top

CDP (Carbon Disclosure Project)

MSCIESG RATINGS

engagement



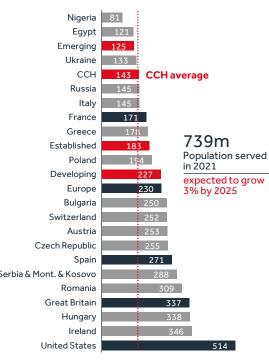




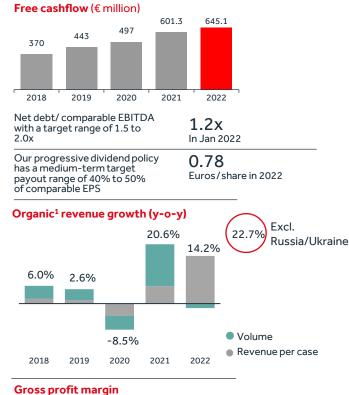


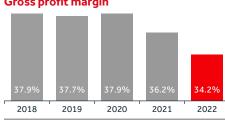
Favourable demographics:

growing population with low percapita consumption 2021 Industry SSDs servings per capita



Strong cash generation, balance sheet and financial delivery



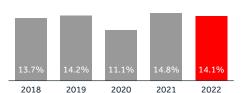








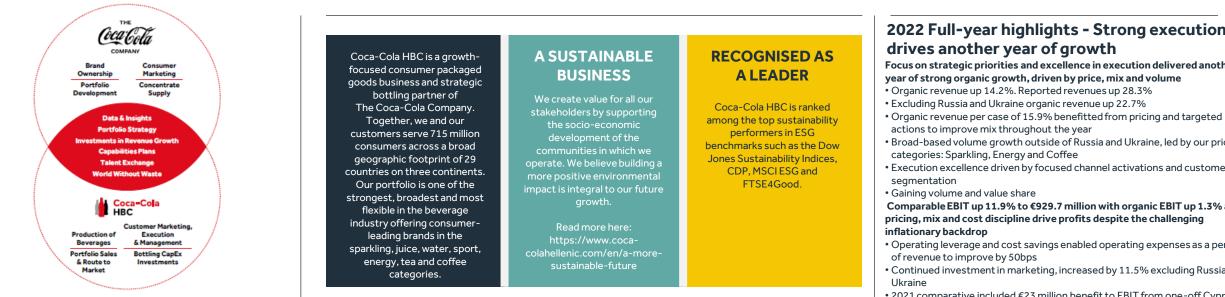




¹ Organic growth metrics adjust for consolidation perimeter (acquisitions, divestments and reorganisations) and currency translation.

GROILTH STORY 2025

THE LEADING 24/7 BEVERAGE PARTNER VISION >



2022 full-vear financials

(corresponding 2021 figure on right) Group **Established markets Developing markets Emerging markets** Volume (m unit cases) 2,413 590 416 1,407 2.712 644 479 1.589 Net sales revenue (€ m) 9.198 7,169 2.974 2,479 1.720 1,366 4.505 3,324 NSR / unit case organic 5.6% 15.9% 5.8% 8.6% 3.7% 11.9% 17.0% 18.4% Comparable EBIT (€ m) 930 831 307 301 115 107 508 424 Comparable EBIT margin (%) 11.6 12.1 7.8 12.7 10.1 10.3 6.7 11.3 Nigeria, Russia, Italy, Romania, Poland, Serbia, Ukraine, Greece, Austria, Cyprus, Greece, Italy Northern Ireland, Republic of Czech Republic, Croatia, Estonia, Armenia, Belarus, Bosnia and Hungary, Latvia, Lithuania, Poland, Herzegovina, Bulgaria, Egypt, in the segment Moldova, Montenegro, Nigeria, North Hungary and Austria Ireland, Switzerland Slovakia, Slovenia Macedonia, Romania, Russia, Serbia, Top 10 countries in order of Ukraine unit cases sold Population (m) 713 94 76 543 GDP per capita (US \$) 11,615 40,617 17,824 5,736 Sparkling Egypt • In 2023 we expect to generate organic revenue growth at • We expect the impact of translational FX on our Group a Group level above our 5-6% average target range. comparable EBIT to be a €25 - 35 million headwind.

• We continue to face ongoing inflation and assume COGS/case increases by low teens percent in 2023. • We expect organic EBIT growth in the range of +3% to -3% in 2023.

14 February 2023 - This document should be read in conjunction with the 2021 Integrated Annual Report, the June 2019 Investor Day presentation, the 2022 full year results press release and the accompanying Forward-Looking Statement disclaimers. ¹Organic growth metrics adjust for consolidation perimeter (acquisitions, divestments and reorganisations) and currency translation.

2022 Full-year highlights - Strong execution

Focus on strategic priorities and excellence in execution delivered another

Coca-Cola

- Broad-based volume growth outside of Russia and Ukraine, led by our priority
- Execution excellence driven by focused channel activations and customer

Comparable EBIT up 11.9% to €929.7 million with organic EBIT up 1.3% as pricing, mix and cost discipline drive profits despite the challenging

- Operating leverage and cost savings enabled operating expenses as a percent
- Continued investment in marketing, increased by 11.5% excluding Russia and
- 2021 comparative included €23 million benefit to EBIT from one-off Cyprus property sale

Continued investment behind strategic priorities to drive profitable, sustainable growth

- · Investment behind Sparkling and Energy capacity and capability driving consistent performance
- Increased investment in capabilities to support prioritised opportunities in data, digital commerce, Egypt and Coffee
- Accelerating our sustainability agenda with the opening of €30 million recycled PET (rPET) facility in Italy
- Another year delivering record free cash flow and an increased dividend
- Comparable EPS up 7.7%, impacted by a higher tax rate and finance charges, as expected
- Free cash flow increased by €43.8 million to €645.1 million, due to improved profit generation and effective working capital management
- Issue of first green bond for €500 million

• Board of Directors to propose an ordinary dividend of €0.78 per share, up 9.9% year on year representing a 46% pay-out

We delivered a strong performance in 2022 against a challenging backdrop, achieving record levels of revenue, comparable EBIT and free cash flow.

The benefits of portfolio prioritisation were clear, with growth led by Sparkling, Energy and Coffee. Consumer demand for our products and in our categories remained good. The power of our portfolio and consistent investment in our capabilities allowed us to balance pricing and mix enhancements, while also achieving another year of strong share gains.

We are making tangible progress towards our Mission 2025 and NetZeroby40 goals, with key milestones including the opening of a new rPET facility in Italy and the issuance of our first green bond.

Our strong performance is testament to the passion and dedication of our people and I would like to thank all our customers, partners and employees for their ongoing commitment and support.

Looking to 2023, our track record, portfolio, capabilities, the diversity of our markets and, above all, our talented people make us confident of achieving another year of strategic and financial progress, accelerating our journey to becoming The Leading 24/7 Beverage Partner.

Zoran Bogdanovic, CEO