

## 2015 Annual General Meeting

**Dimitris Lois - CEO** 



#### Forward-looking statements

Unless otherwise indicated, this document and the financial and operating data or other information included herein relate to Coca-Cola HBC AG and its subsidiaries ("Coca-Cola HBC" or the "Company" or "we" or the "Group").

This document contains forward-looking statements that involve risks and uncertainties. These statements may generally, but not always, be identified by the use of words such as "believe", "outlook", "guidance", "intend", "expect", "anticipate", "plan", "target" and similar expressions to identify forward-looking statements. All statements other than statements of historical facts, including, among others, statements regarding our future financial position and results, our outlook for 2015 and future years, business strategy and the effects of the global economic slowdown, the impact of the sovereign debt crisis, currency volatility, our recent acquisitions, and restructuring initiatives on our business and financial condition, our future dealings with The Coca-Cola Company, budgets, projected levels of consumption and production, projected raw material and other costs, estimates of capital expenditure, free cash flow, effective tax rates and plans and objectives of management for future operations, are forward-looking statements. You should not place undue reliance on such forward-looking statements. By their nature, forward-looking statements involve risk and uncertainty because they reflect our current expectations and assumptions as to future events and circumstances that may not prove accurate. Our actual results and events could differ materially from those anticipated in the forward-looking statements for many reasons, including the risks described in the 2014 Integrated Annual Report for Coca-Cola HBC AG and its subsidiaries.

Although we believe that, as of the date of this document, the expectations reflected in the forward-looking statements are reasonable, we cannot assure you that our future results, level of activity, performance or achievements will meet these expectations. Moreover, neither we, nor our directors, employees, advisors nor any other person assumes responsibility for the accuracy and completeness of the forward-looking statements. After the date of this document, unless we are required by law or the rules of the UK Financial Conduct Authority to update these forward-looking statements, we will not necessarily update any of these forward-looking statements to conform them either to actual results or to changes in our expectations.



#### 2014 overview

- Volume improvement in the fourth quarter, resulting in better than expected full-year volumes
- Market share gains
- Increase in FX-neutral revenue per case for the 14th consecutive quarter
- Gross profit margin growth, supported by successful revenue growth management and favourable input cost environment
- EBIT margin broadly stable in the full year, despite significant volume deleverage, higher concentrate costs and strong FX headwinds, particularly in Q4
- Further improvement in working capital position
- Sustainable Engagement Index at 82%



# Solid track record of winning in the marketplace

We are #1 in volume share in sparkling beverages\*

## We reached highest ever sparkling share in 12 countries

## We gained volume and value share in sparkling beverages\*





in 23 out of 24

2014 market shares are measured by Nielsen; Cyprus, FYROM, Moldova and Montenegro are not measured.



#### **Financial performance overview**



	FY'14	FY'13	Ch.
Volume (m u.c.)	2,003	2,061	-2.8%
Net Sales Revenue (€m)	6,510	6,874	-5.3%
Currency-neutral NSR per case (€)	3.25	3.17	2.5%
Comparable Gross Profit Margin	35.7%	35.5%	20bps
Comparable OPEX % NSR	29.2%	28.9%	30bps
Comparable EBIT (€m)	425	454	-6.4%
Comparable EBIT Margin	6.5%	6.6%	-10bps
Comparable Net Profit (€m)	277	293	-5.4%
Comparable EPS (€)	0.76	0.81	-5.6%
Free Cash Flow (€m)	333	413	-19.4%

Financial indicators on a comparable basis exclude the recognition of restructuring costs, unrealised commodity hedging results and non-recurring items.



## All categories improving pace in the fourth quarter

Year-on-year growth		
	FY'14	
Sparkling	-3%	
Trademark Coca-Cola	-3%	
Coca-Cola Zero	6%	
Juice	5%	
Multon	12%	
Water	-2%	
Energy	1%	
Теа	-7%	





### Efficiency improvements impacted by one-offs

	FY'14	FY'13	Ch.
Net Sales Revenue (€m)	6,510	6,874	-5.3%
Comparable Operating Expenses (€m)	1,901	1,987	-4.3%
Comparable OPEX as % of NSR	29.2%	28.9%	30bps
Comparable EBIT Margin	6.5%	6.6%	-10bps

Financial indicators on a comparable basis exclude the recognition of restructuring costs, unrealised commodity hedging results and non-recurring items.



#### **Diversified financial profile**

#### Debt maturity portfolio





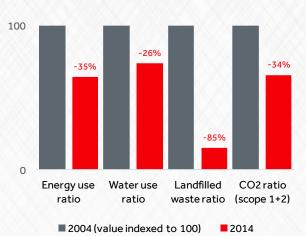
### A sustainable business

#### Earning the trust of our communities

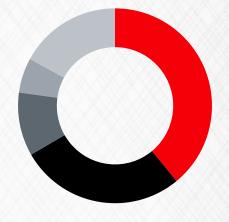
### Promoting health and wellness



Minimising our environmental impact



Benefitting local communities



Sports and physical activity
Youth development
Environment and water
Disaster relief
Other

Participants supported in sports and fitness programmes **1.6 million** 

Awarded European Water Stewardship Gold certification **9 bottling plants**  Contribution to community partnerships and initiatives

€8.7 million



### A recognized leader

**Recognised as a leader** 

Industry leader amongst beverage companies in the 2014 Dow Jones World and Europe Sustainability Indices (DJSI) Listed on the FTSE4Good Index for strong Environmental, Social and Governance (ESG) practices

ROBECOSAM Sustainability Award Industry Leader 2015





"A" rating by the Carbon Disclosure Project (CDP) Awarded a place in the CDP Global Climate Performance Leadership Index 2014 Included in the Euronext-Vigeo UK 20 and Euronext Vigeo-Europe 120







### First quarter highlights

- Overall volume growth was up 7.2%, helped by four extra trading days in this traditionally small first quarter with good results in Nigeria, Poland, Romania, Hungary and the Czech Republic
- This was a solid performance with some encouraging underlying growth trends, particularly in Developing and Emerging markets
- Good performance registered across all categories with the exception of RTD Tea
- FX neutral net sales revenue per case was stable reflecting the offsetting dynamics of our focus on affordability in deflationary Established and Developing markets and using pricing to negate currency headwinds in certain Emerging markets



#### 2015 outlook

#### Mitigating the headwinds



A year of volume stabilisation for the Group overall, with trends in Established and Developing markets stabilising or improving Revenue growth management actions delivering FXneutral NSR per case growth Input cost tailwind to the tune of high single digits Self-help measures to control operating expenses Resulting in the mitigation of the significant foreign exchange headwind



#### **Clear strategy**

#### Achieving results

Most known brands in the world

Low per capita consumption with potential for growth

Solid track record of winning in the marketplace Diverse geographic footprint with strong emerging market exposure

Consistent growth in currency-neutral revenue per case

Strong focus on cost leadership and history of solid cash generation



### Q & A

For further information on Coca-Cola HBC please visit our website at:

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