

VISION > THE LEADING **24/7** BEVERAGE PARTNER

FUEL GROWTH

& INVESTMENT

COMPETITIVENESS

THROUGH

percentage of

FY22 revenue

Coca-Cola

Attractive geographic exposure

Diverse and balanced, with cash-generative established markets supporting the growth in developing and emerging markets



2022 Breakdowr

Established	Developing	Emerging
markets	markets	markets
24%	18%	58%
of volume	of volume	of volume
32%	19%	49%
of revenue	of revenue	of revenue
33%	12%	55%
of EBIT	of EBIT	of EBIT

Leading position in Sparkling and strong positions in other categories

Opportunity to continue to expand market share

We are #1 in value share in sparkling beverages in 23 out of 24 measured markets

Value share across our footprint (2022)



+160bp

+120bp

Sparkling 2022 vs 2021

NARTD 2022 vs 2021

We are gaining share in Sparkling in most markets...

... and across most of our non-alcoholic ready to drink categories

Source: Nielsen, apart Greece IRI, Cyprus Retail Zoom and Nigeria hybrid of Globaldata & Nielser

A clear strategy frames our actions











Strong progress on ESG recognised by most important benchmarks

Sustainability Award **DOW JONES SUSTAINABILITY INDEXES (DJSI)** Ranked world's most sustainable beverage company for sixth time & for 12th



CDE

2022

AAA

MSCI

ESG RATINGS CCC B BB BBB A AA AAA **MSCI ESG RATINGS**

In July 2023, we were rated the top "AAA" rating from the MSCI ESG for the ninth year in a row.

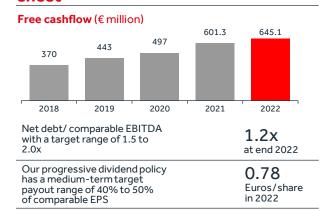
consecutive year in top three most sustainable beverage companies globally

* 2021 figures

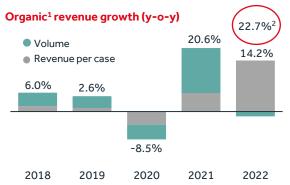
Seventh consecutive year that we have scored either A or A- for climate, and the 6th time in seven years for water, & remain a leader in supply chain engagement

Full-year 2022

Strong cash generation and balance sheet



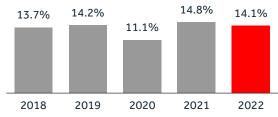
Strong financial performance through mixed trading conditions



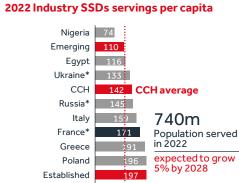
Comparable EBIT (€ million) and EBIT margin







1 Organic growth metrics adjust for consolidation perimeter (acquisitions, divestments and reorganisations) and currency translation 2 Excluding Russia and Ukraine



Favourable demographics:

growing population with low per-

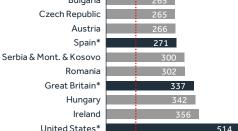
capita consumption

EARN OUR

TO OPERATE

LICENSE

Furope 219 Developing Switzerland Bulgaria Czech Republic

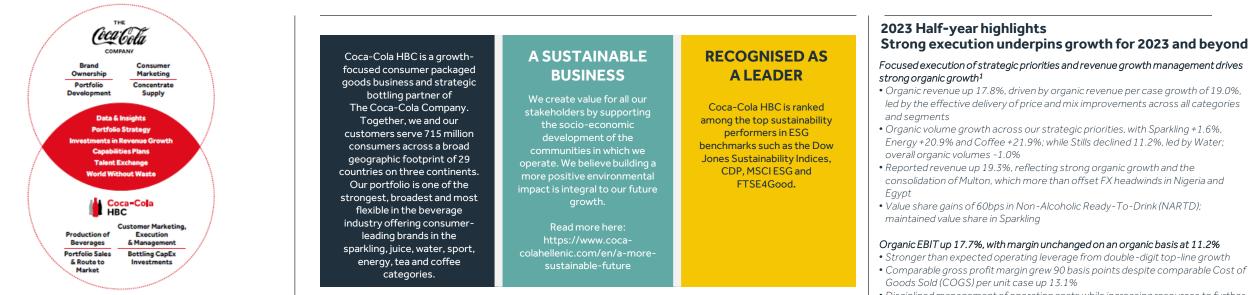


ROIC



GROILTH STORY 2025

THE LEADING 24/7 BEVERAGE PARTNER VISION >



2023 half-year financials (corresponding 2022 half-year figure on right)

(corresponding 2022 half-year figure on right)										
	Group		Established markets		Developing markets		Emerging markets			
Volume (m unit cases)	1,383.1	1,330.2	306.4	305.7	227.3	230.4	849.4	794.1		
Net sales revenue (€ m)	5,021.5	4,209.9	1,628.0	1,384.2	985.2	791.6	2,408.3	2,034.1		
NSR / unit case organic growth (%)	19.0%	14.0%	16.7%	6.8%	25.2%	10.7%	17.7%	17.3%		
Comparable EBIT (€ m)	560.7	462.5	171.3	140.2	67.3	51.6	322.1	270.7		
Comparable EBIT margin (%)	11.2	11.0	10.5	10.1	6.8	6.5	13.4	13.3		
Countries included in the segment			Austria, Cyprus, Greece, Italy, Northern Ireland, Republic of Ireland, Switzerland		Czech Republic, Croatia, Estonia, Hungary, Latvia, Lithuania, Poland, Slovakia, Slovenia		Armenia, Belarus, Bosnia and Herzegovina, Bulgaria, Egypt, Moldova, Montenegro, Nigeria, North Macedonia, Romania, Russia, Serbia, Ukraine			
Population (m)	740		90		80		570			
GDP per capita (US \$)	11,615		40,617		17,824		5,736			
2023 Outlook	 Mid-teens full-year organic revenue growth (previously above 5-6%) COGS/case increases high-single digits in 2023 (previously low teens) 			 Organic EBIT growth for 2023 of 9-12% (unchanged from 7 July 2023) Translational FX on our Group comparable EBIT to be a €50 to €60 million headwind (unchanged) 						
Mid-term outlook 'from 2024 onwards'	 Organic revenue growth of 6-7% on average per annum Organic EBIT margin expansion of 20-40bps on average per annum 			 Capital expenditure at 6.5% to 7.5% of revenue Dividend pay-out ratio of between 40-50% of comparable Earnings Per Share per annum Net Debt to Comparable EBITDA in a range of 1.5-2.0x 						

Focused execution of strategic priorities and revenue growth management drives

Coca-Cola

- Organic revenue up 17.8%, driven by organic revenue per case growth of 19.0%, led by the effective delivery of price and mix improvements across all categories
- Organic volume growth across our strategic priorities, with Sparkling +1.6%, Energy +20.9% and Coffee +21.9%; while Stills declined 11.2%, led by Water;
- Reported revenue up 19.3%, reflecting strong organic growth and the consolidation of Multon, which more than offset FX headwinds in Nigeria and
- Value share gains of 60bps in Non-Alcoholic Ready-To-Drink (NARTD);

Organic EBIT up 17.7%, with margin unchanged on an organic basis at 11.2%

- Stronger than expected operating leverage from double-digit top-line growth • Comparable gross profit margin grew 90 basis points despite comparable Cost of
- Disciplined management of operating costs while increasing resources to further enhance execution in the market with our customers
- Comparable EBIT margin grew 20 basis points

Segmental highlights: Strong double-digit organic revenue and EBIT growth across all segments

- Established: Organic revenue increased by 16.9%, led by revenue-per-case expansion and a resilient volume performance in key markets; organic EBIT grew 20.8%
- Developing: Organic revenue up 23.6%, driven by revenue -per-case expansion; organic EBIT up 27.2%
- *Emerging*: Organic revenue up 16.0%, despite pressure on consumer spending from macro headwinds in several markets; organic EBIT grew 13.9%

Strong EPS growth and robust balance sheet

• Comparable EPS up 22.3%, led by EBIT growth and lower net finance costs • Strong balance sheet and liquidity; dividend of €0.78 paid in June

It has been a very good first half of the year with progress across our strategic pillars. Our priority categories of Sparkling, Energy and Coffee, together with a strong performance across all segments, have driven organic revenues and EBIT growth ahead of expectations.

"While some markets continue to face a challenging consumer environment, revenue per case has been improved through careful price and mix management enhanced by data, insights and analytics. At the same time, volumes have remained resilient which is testament to the quality of our execution

"We continue to invest in the activation of our 24/7 portfolio and targeted expansion, underpinned by our leading position in and focus on Sparkling. In the first half of the year we reached an agreement to acquire Finlandia Vodka, successfully launched new innovations including Jack Daniel's and Coca-Cola in three of our markets, further developed the energy category in Egypt, and added 2,200 new distribution points for our Coffee business.

"Our second quarter performance enabled us to upgrade our earnings expectations for 2023 in July, creating a stronger platform for the future growth ambitions we set out in our Investor Day in May. I am grateful to our customers, suppliers and partners, particularly The Coca-Cola Company, for their collaboration as we drive growth together. I especially want to thank all our people for their drive and dedication to make our business stronger every day.

9 August 2023 - This document should be read in conjunction with the 2022 Integrated Annual Report, the May 2023 Investor Day presentation, the 2022 full year results press release and the accompanying forward-looking statement disclaimers. ¹ Organic growth metrics adjust for consolidation perimeter (acquisitions, divestments and reorganisations) and currency translation.